| LEADAL   |          |                 |        | DEVE            | NI.    | IEC              |              |                 |              |                  |       |                | VD.    | MOITURE       | <u></u> |              | _    |            |
|--|----------|-----------------|--------|-----------------|--------|------------------|--------------|-----------------|--------------|------------------|-------|----------------|--------|---------------|---------|--------------|------|------------|
| LEARN  | REVENUES |                 |        |                 |        |                  |              |                 | EXPENDITURES |                  |       |                |        |               |         |              |      |            |
| BUDGET & ACTUAL (FY 2021-2022)                         |          |                 |        |                 | Y      | Year-to-Date     |              | Estimated       |              |                  |       |                | Y      | ear-to-Date   | Ye      | ar-to-Date   | l    |            |
| CURRENT YEAR REVIEW                                    |          | nal Adopted     |        |                 | Actual |                  |              | Revenues        |              | iginal Adopted   |       |                | Actual |               | Actual  |              |      | ıal Availa |
| * in thousands   | Budg     | Budget FY 20/21 |        | Revised Budget  |        | Revenues         |              | Receivable      |              | Budget FY 20/21  |       | Revised Budget |        | Expenditures  |         | Encumbrances |      | Budget     |
|  |          |                 | as     | of 11-30-21     | as     | s of 11-30-21    | a            | s of 11-30-21   |              |                  | as    | s of 11-30-21  | as     | of 11-30-21   | as o    | of 11-30-21  | as c | of 11-30-  |
| Departments & Programs                                 | l.,      |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Student Support Services                               | \$       | 15,194          | \$     | 15,207          | \$     | 13,246           | \$           | 1,961           | \$           | 15,194           | \$    | 15,207         | \$     | 4,730         | \$      | 4,414        | \$   | 6,0        |
| Goodwin Schools  | \$       | 9,050           | \$     | 9,101           | \$     | 8,127            | \$           | 974             | \$           |                  | \$    | 9,101          | \$     | 3,123         | \$      | 5,199        | \$   | 7          |
| MSAP   | \$       | 2,794           | \$     | 4,232           | \$     | 796              | \$           | 3,436           | \$           | 2,794            | \$    | 4,232          | \$     | 888           | \$      | 833          | \$   | 2,5        |
| Office of Teaching & Learning                          | \$       | 1,430           | \$     | 1,589           | \$     | 688              | \$           | 901             | \$           | 1,430            | \$    | 1,589          | \$     | 354           | \$      | 374          | \$   | 8          |
| Office of Innovation & Development                     | \$       | 242             | \$     | 242             | \$     | 51               | \$           | 191             | \$           | 242              | \$    | 242            | \$     | 7             | \$      | -            | \$   | 2          |
| Young Children & Families                              | \$       | 1,993           | \$     | 2,016           | \$     | 374              | \$           | 1,642           | \$           | 1,993            | \$    | 2,016          | \$     | 610           | \$      | 1,168        | \$   | 2          |
| Transportation   | \$       | 393             | \$     | 393             | \$     | 140              | \$           | 253             | \$           | 393              | \$    | 393            | \$     | 80            | \$      | 227          | \$   |            |
| COVID Relief   | \$       | 2,876           | \$     | 4,472           | \$     | 278              | \$           | 4,194           | \$           | 2,876            | \$    | 4,472          | \$     | 481           | \$      | 293          | \$   | 3,6        |
| Executive Services, Special Projects, IT               | \$       | 786             | \$     | 786             | \$     | 548              | \$           | 238             | \$           | 786              | \$    | 786            | \$     | 1,634         | \$      | 6,873        | \$   | (7,7       |
| Dept & Programs Subtotal                               | \$       | 34,758          | \$     | 38,038          | \$     | 24,248           | \$           | 13,790          | \$           | 34,758           | \$    | 38,038         | \$     | 11,907        | \$      | 19,381       | \$   | 6,7        |
| Magnet Schools   |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Regional Multicultural Magnet School                   | \$       | 5,842           | \$     | 5,871           | \$     | 4,432            | \$           | 1,439           | \$           | 5,842            | \$    | 5,871          | \$     | 1,825         | \$      | 2,542        | \$   | 1,5        |
| Marine Science Magnet High School                      | \$       | 3,845           | \$     | 3,846           | \$     | 3,205            | \$           | 641             | \$           | 3,845            | \$    | 3,846          | \$     | 1,197         | \$      | 1,738        | \$   | g          |
| The Friendship School                                  | \$       | 6,258           | \$     | 6,266           | \$     | 3,054            | \$           | 3,212           | \$           | 6,258            | \$    | 6,266          | \$     | 1,838         | \$      | 2,424        | \$   | 2,0        |
| Three Rivers Middle College High School                | \$       | 965             | \$     | 962             | \$     | 845              | \$           | 117             | \$           | 965              | \$    | 962            | \$     | 270           | \$      | 518          | \$   | 1          |
| Magnet Schools Subtotal                                | \$       | 16,910          | \$     | 16,945          | \$     | 11,536           | \$           | 5,409           | \$           | 16,910           | \$    | 16,945         | \$     | 5,130         | \$      | 7,222        | \$   | 4,5        |
| Non-Operating Items                                    |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| ECHMC Insurance  | Ś        | 13,970          | \$     | 13,970          | \$     | 6,037            | \$           | 7,933           | Ś            | 13,970           | \$    | 13,970         | \$     | 5,142         | \$      | 8,770        | Ś    |            |
| Food Service   | \$       | 1,042           | \$     | 1,042           | \$     | 575              | \$           | 467             | \$           | 1,042            | \$    | 1,042          | \$     | 361           | \$      | 562          | \$   | 1          |
| Construction Projects                                  | \$       | 3,306           | \$     | 3,591           | \$     |                  | \$           | 3,591           | \$           | 3,306            | \$    | 3,591          | \$     | 306           | \$      | 1,386        |      | 1,8        |
| Non-Operating Items Subtotal                           | Ś        | 18,318          | \$     | 18,603          | \$     | 6,612            | \$           | 11,991          | \$           | 18,318           | \$    | 18,603         | \$     | 5,809         | \$      | 10,718       | \$   | 2,0        |
| Non-Operating Items Subtotal                           | ۲        | 10,310          | ٠      | 18,003          | ڔ      | 0,012            | ڔ            | 11,991          | ۲            | 10,310           | ڔ     | 10,003         | ڔ      | 3,803         | ڔ       | 10,718       | ۲    | 2,0        |
| Grand Total  | \$       | 69,986          | \$     | 73,586          | \$     | 42,396           | \$           | 31,190          | \$           | 69,986           | \$    | 73,586         | \$     | 22,846        | \$      | 37,321       | \$   | 13,4       |
| Notes  |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Original budget amounts tie to the Board approved b    | nudao.   | t nackago o     | lator  | d luno 10, 20   | 721.   | roviced bud      | got          | c roflect once  | oina         | , activity such  | 20    | now contrac    | +c c   | locure of Tra | ncnc    | rtation      |      |            |
| program, and roll forward of 2 year Title grants.      | Juuge    | ı package i     | Jacec  | J Julie 10, 20  | JZ1,   | , revised bud    | get          | s reflect offgt | Jillg        | activity such    | l as  | new contrac    | ıs, c  | iosure or ric | iiispc  | ווטוו        |      |            |
| program, and foir forward of 2 year Title grants.      |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| MSAP = The \$15m 5 yr grant runs on a Federal year (   | Oct-S    | ept); origin    | al bu  | udget include   | es a   | approved "Ye     | ar 5         | " amounts o     | nly.         | Revised bud      | get   | includes "Ye   | ar 4   | roll-forward  | for J   | luly-Sept    |      |            |
| and adjustments for year 5. Approximately \$11.9m      | spen     | t to date.      |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
|  |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| OT&L = Revised budget includes additions for Teache    | er Res   | idency Pro      | gram   | ı (\$20k) and   | CT I   | English Learn    | ners         | Professional    | l Dev        | velopment (\$    | 201   | k).            |        |               |         |              |      |            |
|  |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Office of Innovation & Development = new departme      | ent es   | tablished t     | o tra  | ck various p    | rog    | rams includir    | ng p         | araprofessio    | nal t        | testing (\$10k   | (), N | IEWA (\$35k),  | Tec    | h Consortiu   | m (\$1  | 120k), and   |      |            |
| Groton DoDEA grant (\$10k).                            |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Transportation FV 24 22                                | -a       | L 840 1 1 1     |        | D               | h **   | Thatic !==       | 10.4-        | Sakuda ( / )    | rr_ ·        | . h              |       |                |        | \ C-1.1 :     | - 65-   | ·D           |      |            |
| Transportation = FY 21-22 consists of LEARN's contra   | ct wit   | n M&J to t      | rans   | port KMMS,      | MS     | SMHS, and TR     | KMC          | students (of    | rtset        | t by magnet t    | ran   | sportation g   | rant   | ). Colcheste  | r SPE   | ט contract   |      |            |
| not renewed.   |          |                 | 1      |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| COVID Relief = LEARN received \$1,151,329 from the     | CARE     | Act and C       | O\/!   | ) funds of co   | 217    | 365 ECCED I      | ¢1           | 407 DEC ECC     | יי פ         | Land \$2 ECO     | 02/   | 1 ADD ECCED    | EV     | 21-22 ravisa  | d b     | dant includ  | 00   |            |
|  | CARES    | ACL AND C       | UVIL   | ) iuiius of \$3 | ο1/,   | ,303 E33EK I,    | <b>\$1</b> , | 407,030 E331    | EK II,       | ı, aılu \$2,568, | ,034  | + AKP ESSEK.   | Γĭ     | 21-22 LEAISE  | ս քա    | uget melua   | 25   |            |
| allocation for ARP ESSER grant.                        |          |                 |        |                 |        |                  |              |                 |              |                  |       |                |        |               |         |              |      |            |
| Francisco Carada Danianta IF Francisco                 | mainl    | v of amour      | nts pa | aid to cover    | hea    | alth incurance   | ۰ ۲۵         | sct. all avnan  | Ses I        | will he offset   | hv    | admin (12%)    | anc    | l health insu | rance   | ۵            |      |            |
| Exec Services, Special Projects, IT = Expenses consist |          | y or arriour    |        | aid to cover    |        |                  | c cc         | ot, an expen    |              | WIII DC OIISCE   | ~y    | uaiiiii (12/0) | ۵      |               |         | _            |      |            |
| allocations charged monthly to schools / departmer     |          | y or amour      |        | alu to cover    |        | antii iiisarante |              | ost, all experi |              | Will be offset   | υ,    | uumm (1270)    | -      |               |         |              |      |            |

FY 2021-2022 Summary As of November 30, 2021

| LEARN                                     | REVENUES                            |             |           |         |   |                  |               |                   |           | EXPENDITURES   |                                       |                  |                |              |           |                |                |  |
|---|-------------------------------------|-------------|-----------|---------|---|------------------|---------------|-------------------|-----------|----------------|---------------------------------------|------------------|----------------|--------------|-----------|----------------|----------------|--|
|   |                                     |             | Pric      | or      | Current                                 |                  |               | Revenues:         |           |                | Prior                                 | Prior            | Current        | Current      | ·         |                | Expenses:      |  |
| BUDGET & ACTUAL (FY 2021-2022)            |                                     |             | Year to   |         | Year to Date Revenues:                  |                  | Increase;     |                   |           | Year to Date   | Year to Date                          | Year to Date     | Year to Date   |              | Expenses: | Increase;      |                |  |
| PRIOR YEAR COMPARISON                     | l R                                 | Revised     | Actu      |         |   | Actual Increase/ |               | (Decrease)        |           |                | Actual                                | Actual           | Actual         | Actual       |           | Increase/      | (Decrease)     |  |
| * in thousands                            | Budget Revenues Revenues (Decrease) |             | Change    | Re      | vised Budget                            | Expenditures     | Encumbrances  | Expenditures      | Encumbrar |                | (Decrease)                            | Change           |                |              |           |                |                |  |
| m thousands                               | _                                   | of 11-30-21 | as of 11- |         | as of 11-30-21                          |                  | s of 11-30-21 | as of 11-30-21    | _         | is of 11-30-21 | as of 11-30-20                        | as of 11-30-20   | as of 11-30-21 | as of 11-30- |           | as of 11-30-21 | as of 11-30-21 |  |
| Departments & Programs                    |                                     | ,           | ,         |         |   |                  | .,            |                   |           |                |                                       |                  |                |              |           |                |                |  |
| Student Support Services                  | \$                                  | 15,207      | \$ 1      | 2,064   | \$ 13,24                                | 6 \$             | 1,182         | 10%               | \$        | 15,207         | \$ 4,503                              | \$ 4,232         | \$ 4,730       | \$ 4         | ,414      | \$ 409         | 59             |  |
| Goodwin Schools                           | \$                                  | 9,101       | \$        | 8,062   | \$ 8,12                                 | 7 \$             | 65            | 1%                | \$        | 9,101          | \$ 2,644                              | \$ 4,304         | \$ 3,123       | \$ 5         | ,199      | \$ 1,374       | 209            |  |
| MSAP                                      | \$                                  | 4,232       | \$        | 356     | \$ 79                                   | 6 \$             | 440           | >100%             | \$        | 4,232          | \$ 959                                | \$ 2,510         | \$ 888         | \$           | 833       | \$ (1,748      | -509           |  |
| Office of Teaching & Learning             | \$                                  | 1,589       | \$        | 409     | \$ 68                                   | 8 \$             | 279           | 68%               | \$        | 1,589          | \$ 404                                | \$ 449           | \$ 354         | \$           | 374       | \$ (125        | -159           |  |
| Office of Innovation & Development        | \$                                  | 242         | \$        | 2       | \$ 5                                    | 1 \$             | 49            | >100%             | \$        | 242            | \$ -                                  | \$ 6             | \$ 7           | \$           | -         | \$ 1           | 259            |  |
| Young Children & Families                 | \$                                  | 2,016       | \$        | 212     | \$ 37                                   | 4 \$             | 162           | 77%               | \$        | 2,016          | \$ 623                                | \$ 1,069         | \$ 610         | \$ 1         | ,168      | \$ 86          | 59             |  |
| Transportation                            | \$                                  | 393         | \$        | 480     | \$ 14                                   | 0 \$             | (340)         | -71%              | \$        | 393            | \$ 335                                | \$ 407           | \$ 80          | \$           | 227       | \$ (435        | -599           |  |
| COVID Relief                              | \$                                  | 4,472       | \$        | 12      | \$ 27                                   | 8 \$             | 266           | >100%             | \$        | 4,472          | \$ 870                                | \$ 509           | \$ 481         | \$           | 293       | \$ (605        | -449           |  |
| Executive Services, Special Projects, IT  | \$                                  | 786         | \$        | 470     | \$ 54                                   | 8 \$             | 78            | 17%               | \$        | 786            | \$ 1,960                              | \$ 6,271         | \$ 1,634       | \$ 6         | ,873      | \$ 276         | 39             |  |
| Dept & Programs Subtotal                  | \$                                  | 38,038      | \$ 2      | 2,066   | \$ 24,24                                | 7 \$             | 2,181         | 10%               | \$        | 38,038         | \$ 12,297                             | \$ 19,756        | \$ 11,906      | \$ 19        | ,382      | \$ (765        | -29            |  |
| Magnet Schools                            |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| Regional Multicultural Magnet School      | \$                                  | 5,871       | \$        | 4,294   | \$ 4.13                                 | 2 \$             | 138           | 3%                | Ś         | 5,871          | \$ 1,758                              | \$ 2,434         | \$ 1,825       | \$ 2         | 2,542     | \$ 175         | 49             |  |
| Marine Science Magnet High School         | \$                                  | 3,846       | •         | 3,271   |   | 5 \$             | (66)          | -2%               | \$        | 3,846          |                                       | <u> </u>         |                | + '          | .,738     |                |                |  |
| The Friendship School                     | Ś                                   | 6,266       |           | 3,267   |   | 4 \$             | (213)         | -7%               | \$        | 6,266          |                                       |                  |                | -            | ,424      |                | 29             |  |
| Three Rivers Middle College High School   | Ś                                   | 962         |           | 788     |   | 5 \$             | 57            | 7%                | Ś         |                | \$ 329                                |                  |                | -            | 518       | •              | 09             |  |
| Magnet Schools Subtotal                   | \$                                  | 16,945      |           | 1,620   | •                                       | _                | (85)          | -1%               | \$        | 16,945         | •                                     | •                | •              | \$ 7         | 7,222     | •              |                |  |
| Non-Operating Items                       |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                | \$           | -         |                |                |  |
| ECHMC Insurance                           | Ś                                   | 13,970      | Ś         | 6,973   | \$ 6.03                                 | 7 \$             | (936)         | -13%              | Ś         | 13,970         | \$ 4,571                              | \$ 8,696         | \$ 5,142       |              | 3,771     | \$ 645         | 59             |  |
| Food Service                              | Ś                                   | 1,042       | -         | 85      |   | 5 \$             | 490           | >100%             | Ś         | 1,042          |                                       |                  |                |              | 562       |                |                |  |
| Construction Projects                     | \$                                  | 3,591       | •         | -       | \$ -                                    | \$               |               | 0%                | \$        | 3,591          | -                                     | · ·              | •              |              | ,386      | -              | '              |  |
| Non-Operating Items Subtotal              | \$                                  | 18,603      | \$        | 7,058   | \$ 6,61                                 | 2 \$             | (446)         | -6%               | \$        | 18,603         | \$ 4,722                              | \$ 9,664         | \$ 5,809       | \$ 10        | ,719      | \$ 2,142       | 159            |  |
| Grand Total                               | l Ś                                 | 73,586      | \$ 4      | 0,743   | \$ 42,39                                | 4 Ś              | 1,651         | 4%                | Ś         | 73,586         | \$ 22,114                             | \$ 36,267        | \$ 22,845      | \$ 37        | ,323      | \$ 1,787       | 39             |  |
|   |                                     | ,           | •         |         | ,                                       |                  | ,             |                   |           | ,              | · · · · ·                             |                  |                |              |           | ,              |                |  |
| Variances: Revenues & Expenses            |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| SSS = FY 21-22 revenue and expenses tr    | rendi                               | ing higher  | due to    | increa  | se of stude                             | nt co            | unts. Outp    | lacement stude    | nt co     | unts project   | ed at 79 stude                        | ents vs 75 in FY | 20-21; magne   | t program st | tuder     | nt counts      |                |  |
| projected at 281 vs 296 for FY 20-21.     |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| Goodwin = FY 21-22 revenue & expense      | es ex                               | pected to   | trend h   | nigher  | reflecting ir                           | ncrea            | sed salary a  | activity (additio | nal gr    | rade at CTRN   | 1. admin/supe                         | rvisor costs. an | d increased su | mmer hour    | s).       |                |                |  |
| · · · · · · · · · · · · · · · · · · ·     |                                     |             |           |         | -                                       |                  | •             | •                 |           |                | · · · · · · · · · · · · · · · · · · · |                  |                |              | -,        |                |                |  |
| MSAP = FY 21-22 variances in revenue a    |                                     |             |           |         | • |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| OT&L = FY 21-22 Goodwin fee revenue       |                                     |             |           |         |   |                  | •             |                   |           |                |                                       |                  |                |              |           |                |                |  |
| OI&D = new department set up to trac      | k var                               | ious prog   | rams in   | cludin  | g paraprofe                             | ssion            | al testing \$ | 510k, NWEA \$35   | k, Te     | ch Consortii   | ım \$120k, and                        | Groton DoDEA     | grant \$10k.   |              |           |                |                |  |
| YC&F = FY 21-22 revenues are higher du    | ue to                               | the School  | ol Readi  | iness a | ctivity in th                           | e sur            | mmer mont     | ths as compared   | l to F    | Y 20-21.       |                                       |                  |                |              |           |                |                |  |
| Transportation = FY 21-22 consists of LE  | EARN                                | l's contrac | t with N  | И&J tc  | transport                               | RMM              | IS, MSMHS,    | , and TRMC stud   | lents     | (offset by m   | agnet transpo                         | rtation grant).  | Colchester SP  | ED contract  | not       | renewed.       |                |  |
| COVID = variances relate to the timing of |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| Exec Services = revenue includes emplo    |                                     |             |           |         |   |                  |               | ys family cove    | rage      | census Rev     | enues are evn                         | ected to be low  | er based on th | ne reduction | in ir     | surance        | 1              |  |
| rates for FY 21-22. Expenses represen     |                                     |             |           |         |   |                  |               |                   | apc.      |                | cucs are exp                          |                  | c. Suscu on ti | .c readellor |           |                |                |  |
| · · · · · · · · · · · · · · · · · · ·     | •                                   | • • •       |           |         |   |                  |               |                   | rc ha     | sad on ratio   | ning to in no-                        | on loarning      |                |              |           |                |                |  |
| Magnet Schools = Expenses are expect      |                                     |             |           | •       |   | -                |               |                   |           |                | ning to in per                        | son learning.    |                |              |           |                |                |  |
| ECHMC Insurance = FY 21-22 revenue of     | dowr                                | n due to th |           |         |   |                  |               |                   |           | easing.        |                                       |                  |                |              |           |                |                |  |
|   |                                     |             |           |         |   |                  |               |                   |           |                |                                       |                  |                |              |           |                |                |  |
| Food Service = In FY 20-21, this progran  | n fac                               | ed challer  | nges wit  | h part  | icipation du                            | ie to            | COVID; for    | FY 21-22 we an    | ticipa    | ate a full yea | r of the progra                       | am resulting in  | higher federal | state reimb  | ourse     | ments.         |                |  |